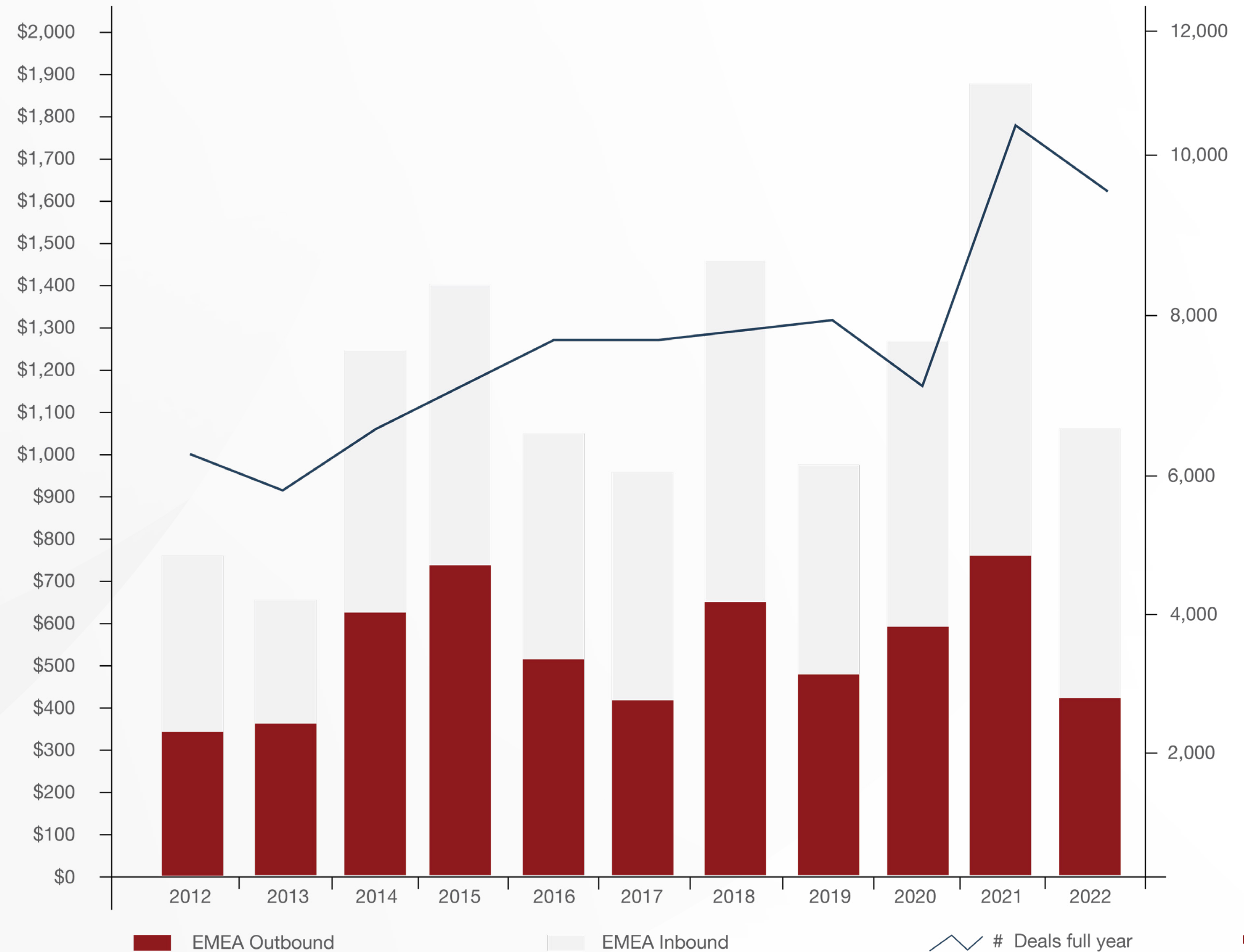


M&A Full Year Review

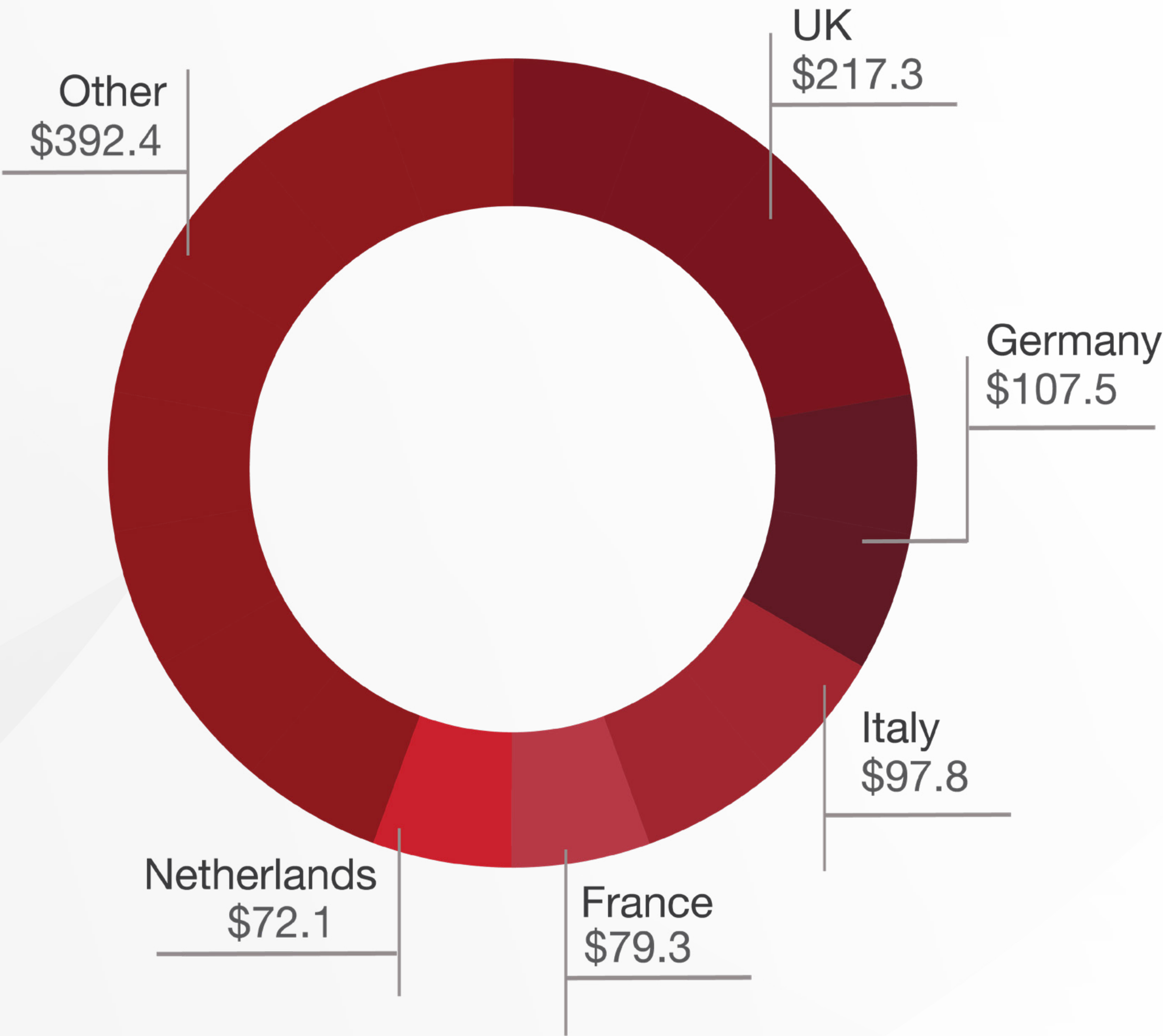
ANDERSEN®

EMEA Cross-Border Volume (US\$bill)



In collaboration with **Refinitiv**

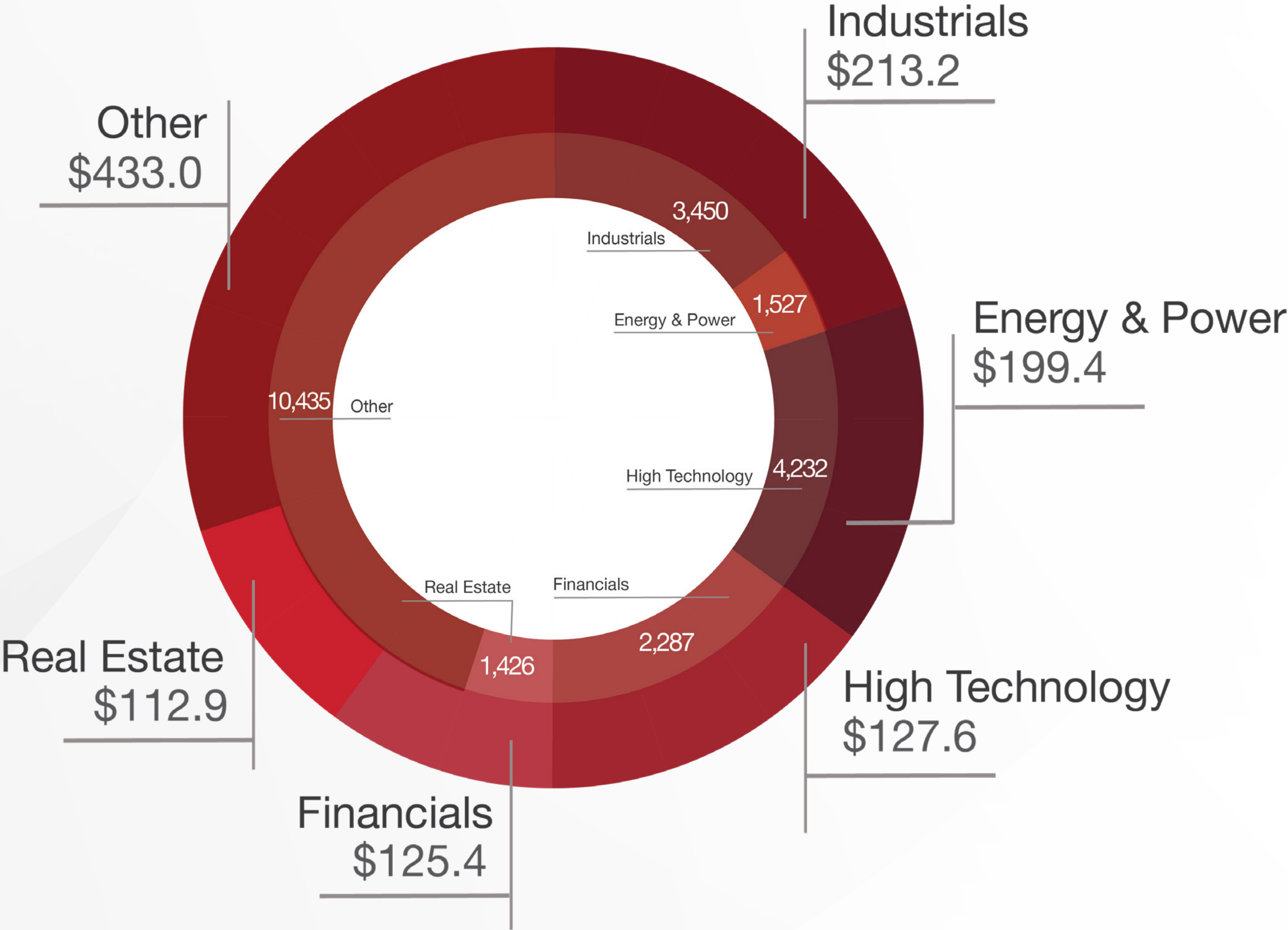
Most Targeted **EMEA** Nations (US\$bill)



M&A Full Year Review

EMEA Announced M&A - Macro Industry Composition

Outer Ring: Value (US\$bill)
Inner Ring: # of Deals





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M&A Full Year Review

Andersen in Europe
advised over **180**
transactions with
a value of over **15**
billion€